PARTNERING ON ENVIRONMENTAL ISSUES

GINGER STONES

DIRECTOR GENERAL ENVIRONMENT

(CANADIAN) DEPARTMENT OF NATIONAL DEFENCE

EUCOM/PfP Annual Conference

Bucharest, June 2004

BACKGROUND

- DND HAS AN EXTENSIVE HISTORY OF PARTNERING
- EXAMPLES: BILATERAL AND INDIVIDUAL COUNTRY TO COUNTRY INTITATIVES, TRILATERAL AND TRILATERAL PLUS ONE, WORKSHOPS AND CONFERENCES, WORKING GROUPS, AND NATO/CCMS PILOT STUDIES

SELECTION FACTORS

- DESIRED OUTCOME
  - INFORMATION SHARING
  - EDUCATION
  - DEVELOPMENT OF POLICIES AND TOOLS
  - FOSTER STRATEGIC RELATIONSHIPS/MENTORING

SELECTION FACTORS

- COST
- COUNTRIES AS PARTNERS
- NUMBER OF PARTICIPANTS
- LENGTH OF RELATIONSHIP (END DATE OR ONGOING)
- DISTANCE TO TRAVEL
- COMMONALITY OF CONCERNS

LESSONS LEARNED

- BILATERAL AND COUNTRY TO COUNTRY INITIATIVES ARE RELATIVELY EASY TO ORGANIZE
- GOOD FOR INITIAL AWARENESS SESSIONS AND SINGLE ISSUE DISCUSSIONS
- EXCELLENT FOR RELATIONSHIP BUILDING
- CAN BE FORMAL OR INFORMAL

TRILATERAL AND TRILATERAL PLUS ONE

- EX: CANADA, U.S., AUSTRALIA ORIGINAL MEMBERS
- BRITAIN JOINED LATER
- MEETINGS ONCE PER YEAR
- HOST NATION REVOLVES
- EACH COUNTRY PAYS ITS OWN COSTS

TRILATERAL

- SITE VISITS TO IDENTIFY AREAS OF COMMON INTEREST
- INFORMATION ON MAIN ISSUES UPDATED ANNUALLY
- NEW TOPICS IDENTIFIED AS REQUIRED
- EXCELLENT FOR RELATIONSHIP BUILDING AND SHARING OF INFORMATION

TRILATERALS – FUTURE POSSIBILITIES

- 3 COUNTRIES WITH VARIED LEVELS OF EXPERIENCE WITH AN ISSUE
- EX: ONE WHERE THE ISSUE IS FULLY DEVELOPED AND IMPLEMENTED, ONE WHERE THE ISSUE IS PARTIALLY DEVELOPED

  ONE JUST BEGINNING DISCUSSION OF THE ISSUE

TRILATERALS

- ENCOURAGE ADVANCEMENT OF THE ISSUE IN COUNTRIES AT EARLY STAGES
- COST EFFECTIVE
- GOOD FOR LESSONS LEARNED EXCHANGE
- GOOD FOR EXCHANGE OF TOOLS AND POLICIES
- GOOD FOR DEVELOPMENT OF RELATIONSHIPS

WORKSHOPS AND CONFERENCES

- SIGNIFICANT TIME AND WORK TO ORGANIZE
- LOGISTICS CAN BE AN ISSUE DEPENDING ON WHERE IT IS HELD
- NEED A DEFINED THEME FOR THE PRESENTATIONS
- CAN BE COSTLY

WORKSHOPS

- USEFUL FOR GROUPS WITH VARYING LEVEL OF AWARNESS AND EXPERIENCE WITH THE ISSUE IF BREAKOUT GROUPS ARE USED
- GENERALLY USED AS ONE TIME EVENTS

NATO/CCMS PILOT STUDIES

- USUALLY USED FOR LONGER TERM ISSUES AND INTITIATIVES
- NEED LEAD COUNTRIES IDENTIFIED
- SOME COSTS PAID BY NATO
- USEFUL FOR COMPLEX ISSUES THAT NEED DEVELOPMENT AND DISCUSSION
- USEFUL FOR DEVELOPMENT OF TOOLS AND POLICIES

CONCLUSION

- ALL TYPES OF PARTNERING ARE POSITIVE
- NEED TO CHOOSE THE RIGHT TYPE FOR THE DESIRED OUTCOMES
- NEED TO CONSIDER CRITICAL FACTORS
- NEED TO CHOOSE YOUR PARTNERS WISELY

QUESTIONS?

Stones.GA@forces .gc.ca